

London Borough of Hammersmith & Fulham

Health & Wellbeing Board Minutes



Wednesday 11 December 2024

PRESENT

Members

Councillor Alex Sanderson (Deputy Leader with responsibility for Children and Education)
Dr James Cavanagh (H&F GP)
Caroline Farrar (Hammersmith & Fulham Health and Care Partnership Managing Director)
Dr Nicola Lang (Director of Public Health)
Katharine Willmette (Interim Director of Adult Social Care)
Jacqui McShannon (Executive Director of People's Services)
Sarah Bright (Director of People's Commissioning, Transformation and Partnerships)
Susan Roostan (H&F ICB Borough Director)

Nominated Deputy Members

Councillor Natalia Perez (Chair of Health and Adult Social Care Policy and Accountability Committee) (Joined remotely)
Councillor Helen Rowbottom (Chair of Children and Education Policy and Accountability Committee)
Nadia Taylor (Healthwatch, H&F)

Other attendees

Julius Olu (Assistant Director for Independent Living, Commissioning and Partnerships)
Peggy Coles (H&F Dementia Partnership Board)
David Abbott (Head of Governance)

NOTE: Councillor Alex Sanderson took the Chair for this meeting as she was covering the role of Cabinet Member for Adult Social Care and Health while Councillor Bora Kwon was on medical leave.

1. APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillor Bora Kwon and DCI Mark Staples.

Apologies for lateness were received from Councillor Helen Rowbottom.

Councillor Natalia Perez joined the meeting remotely.

The Chair requested that a representative from the Metropolitan Police attend future meetings.

2. DECLARATIONS OF INTEREST

There were no declarations of interest.

3. MINUTES AND ACTIONS

The minutes of the meeting held on 11 September 2024 were agreed as an accurate record.

4. BETTER CARE FUND QUARTER 2 REPORT 2024-2025

Julius Olu (Assistant Director for Independent Living, Commissioning and Partnerships) presented Better Care Fund (BCF) quarter 2 report 2024-2025 for ratification by the Board. He noted that the report had been submitted to NHS England on 31 October 2024, with the agreement of the Chair.

The Health and Wellbeing Board members agreed to ratify the BCF quarter 2 report for 2024-2025.

RESOLVED

1. That the Health and Wellbeing Board ratifies the BCF quarter 2 report for 2024-2025 (Appendix 1).
2. That the Cabinet Member for Adult Social Care and Health receive an end of year report outlining the outcomes of each scheme and the difference it has made for residents of H&F.

5. OVERARCHING PARTNERSHIP PLAN 2025-26

Caroline Farrar (Hammersmith & Fulham Health and Care Partnership Managing Director) presented the item on their overarching partnership plan for 2025-26. She noted that she had only been in the role from 1 July 2024 and they were still in the early stages of developing the refreshed partnership plan.

Caroline Farrar discussed some of the key insights from the Shared Needs Assessment:

- H&F had the lowest 3-year life expectancy at birth for 2020-22 in North West London, and the second lowest when looking at the one-year trend.
- 18% of the population was in the Core 20 most deprived areas, compared with 12.7% in North West London.

- There were pockets of deprivation across the borough, particularly White City and Wormholt in the north.

Caroline Farrar explained that the Partnership was complex, with multiple NHS organisations serving the borough, including two major hospital trusts, two community trusts, a mental health trust, five community health providers, and a thriving voluntary sector. She said there were a lot of high-quality providers, but the overall system was fragmented and there was a lack of continuity. She also highlighted significant inequalities in the borough and a distrust of the NHS in some communities.

Caroline Farrar said when she came into the role she spoke with many frontline staff and the public they served. They discussed what was working well and not so well and what they wanted to achieve together. The Partnership was still working on priorities and workstreams. She said it was important to focus on a small number of high priority areas and build trust. She noted their work would be guided by the Health and Wellbeing Strategy. One of the key aims was joining up services.

Caroline Farrar also noted they wanted a better understanding of neighbourhood health and for care to be more personalised. She said this was more important as the population grows and ages. The older population was expected to increase by 36% in the next nine years and that required better prevention, self-care, and joined-up working.

Councillor Helen Rowbottom asked what the timeline was for Integrated Neighbourhood Teams. Caroline Farrar said it was still at an early stage, but they wanted to be having an impact by next winter.

Councillor Rowbottom noted that a joint objective was to use the Whole Systems Integrated Care (WSIC) dataset for upstream intervention. She asked how that could be achieved at pace. Caroline Farrar said good building blocks were already in place, with two of the Primary Care Networks have 'connecting care for children', a joint clinic between paediatrician and GP with an multi-disciplinary team meeting afterwards which reviews the cases and enables professionals to bring forward other issues. She felt this was an example of an Integrated Neighbourhood Team approach already working well and the goal was to build on these types of arrangements. She added that the WSIC dataset was valuable and noted Dr Nicola Lang was keen to utilise it more effectively. She said they had the right support at leadership levels to be more ambitious and inject more pace.

Dr James Cavanagh explained that the WSIC database dated back 15 years to an initiative in North West London, designed to improve information sharing and better understand patient needs. He said the goal of the Integrated Neighbourhood Team approach was using that data to understand the health needs in an area, what was needed to meet those needs, and deliver the outcomes the community wanted.

The Chair thanked members of the Board for their contributions.

RESOLVED

1. The report and presentation on the Overarching Partnership Plan was noted.

6. WORK PROGRAMME

The Board made the following suggestions for the work programme:

- Healthwatch Update (Carleen Duffy, Healthwatch) – 19 March 2025
- Integrated Care Board Joint Forward Plan (Sue Roostan and Toby Lambert) – 19 March 2025

7. DATES OF FUTURE MEETINGS

The date of the next meeting, scheduled for 19 March 2025, was noted.

Meeting started: 6.32 pm
Meeting ended: 7.02 pm

Chair

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